

Committee on Foreign Affairs

SUBCOMMITTEE ON INTERNATIONAL SECURITY
AND SCIENTIFIC AFFAIRS

THE ROLE OF INTELLIGENCE IN THE
FOREIGN POLICY PROCESS

OUTLINE OF HEARINGS

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I. INTRODUCTION

Monday, January 28, 1980

2:00 PM - Room 2200 Rayburn Building

Basic Themes

& Questions:

Establish purpose of hearing: clarify role of intelligence in the foreign policy process.

Definition of intelligence.

Proper role and realistic expectations of the fulfillment of this role: What can and should it do? What can and should it not do? At what stage does it fit into the policy-making process?

Problem of policy sensitivity and the intelligence process: What is the relationship between policy preferences/objectives and intelligence?

Witnesses:

Ray S. Cline: Director of Studies, Center for Strategic and International Studies, Georgetown; former Director of Intelligence, CIA; former Director of the Bureau of Intelligence and Research, Department of State

Lyman B. Kirkpatrick, Jr.: Professor of Political Science, Brown University; former Executive Director-Comptroller and Inspector General, CIA

Richard K. Betts: Research Associate, Brookings Institution; formerly served as a lecturer at Harvard University and served on the staffs of the Church Committee and the National Security Council

II. THE INTELLIGENCE PROCESS AND PRODUCT*

Wednesday, February 6, 1980

1:00 PM - Room 2200 Rayburn Building

Basic Themes
& Questions:

Brief examination of the current intelligence community structure, with emphasis on coordination and production, especially the new community-wide organizations, functions, and the effect upon the foreign policy process.

Steps in intelligence production: question, of authority, timeliness, duplication, coordination, and dissemination within the foreign policy apparatus.

Differences between the intelligence product and the long-term estimate, in terms of the ability of the intelligence community to meet the demands of the foreign policy formulators.

Add from Feb 7

Witnesses:

Ronald Spiers: Director, Bureau of Intelligence and Research, Department of State

Lt. Gen. Eugene F. Tighe, Jr., USAF: Director, Defense Intelligence Agency

Bruce C. Clarke: Director of the National Foreign Assessment Center (NFAC), CIA

* Executive Session

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III. THE FOREIGN POLICY PROCESS: ROLE OF INTELLIGENCE IN
LONG-TERM PLANNING AND GOALS AND CRISIS MANAGEMENT

Thursday, February 7, 1980

10:00 AM - Room 2200 Rayburn Building

Basic Themes
& Questions:

How the intelligence product fits and serves
in the formulation and attainment of long-
range policy goals.

Nature of the long-term policy process.

Effect of policy preferences on the produc-
tion of finished intelligence.

Discussion of the national intelligence
estimate process and its integration
into the foreign policy process.

What role can the intelligence product play
in being predictor of impending foreign
policy crises?

Witnesses:

Philip C. Habib: Senior Adviser to the
Secretary, Department of State

Anthony Lake: Director, Policy Planning
Staff, Department of State

Richard Lehman: ~~CIA~~ National Intelligence
Officer (NIO) for Warning

Conrad

IV. ROLE OF CONGRESS

Wednesday, February 20, 1980

1:00 P.M. - Room 2200 Rayburn Building

Basic Themes
& Questions:

What is and should be the role of Congress:
As a consumer: how much intelligence and
from what departments or agencies?

As an overseer: what degree of involvement
in evaluation the intelligence product and
the role intelligence plays in the foreign
policy process?

Witnesses:

Hon. Birch Bayh: Chairman, Senate Select
Committee on Intelligence

Hon. Edward P. Boland: Chairman, House
Select Committee on Intelligence

Admiral Stansfield Turner: Director, Central
Intelligence Agency

Hon. Barry M. Goldwater: Ranking Minority
Member, Senate Select Committee on
Intelligence

Hon. J. Kenneth Robinson: Ranking Minority
Member, House Select Committee on
Intelligence

John M. Maury: former Assistant Secretary of
Defense for Legislative Affairs; former
Legislative Counsel, CIA